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2022

# Annual Report

TRANSFORMING EDUCATION TO  
UNLOCK LIFELONG OPPORTUNITY AND  
SUCCESS FOR EACH AND EVERY CHILD

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42<sup>nd</sup> Governor of Illinois

## A MESSAGE FROM Our Chairman



Education policy took center stage in 2022 as states tackled the impacts, challenges and opportunities of pandemic recovery. After significant learning loss nationwide, the year's disappointing NAEP results delivered an overdue wake-up call and set the stage for transformative education policies to take hold.

The most pressing priorities are restoring and improving students' reading and math skills. That requires early literacy education grounded in the science of reading and foundational math skills that ensure success in algebra and beyond.

Parents continue to be a driving force for expanding educational opportunities, and policymakers are acting. They're removing barriers between public school zones, expanding scholarships, equalizing funding for public charter schools and building out 21<sup>st</sup>-century learning. Moving the needle toward more student-centered systems is underway, with still more work ahead and no room for complacency.

Parents are also looking out for their children's future, seeking ways to individualize the learning experience, including relevant, meaningful and rewarding pathways into college and careers.

ExcelinEd shares that vision, that a quality education—from learning to read to learning to code—will unlock lifelong opportunity and success for each and every child. We know that changing policy is a powerful way to change lives, transform communities and strengthen our nation. I'm grateful to the bold state leaders who are making that a reality.

Onward,

*Jeb Bush*  
Jeb Bush

Chairman, ExcelinEd

## A MESSAGE FROM Our CEO



Over the past 12 months, state leaders took bold steps to change education policy and address the pandemic's lasting impacts, even before October's sobering NAEP results confirmed how far students had dropped in reading and math.

With proven policy solutions, their actions turned 2022 into the **Year of Early Literacy** as 15 states adopted comprehensive literacy policy grounded in the science of reading. After a nearly decade-long effort, **Alaska** was among those states.

Education opportunities multiplied in more than a dozen states, with 1.3 million additional students gaining access to private school choice. Under the leadership of Governor Doug Ducey, **Arizona** set the bar high, expanding its first-in-the-nation education scholarship accounts into a truly universal ESA program.

Nine states advanced college and career policies, with **Mississippi** adopting a robust overhaul of its career and technical education system. **Tennessee** also did an overhaul—of education funding—led by Governor Bill Lee and using a student-centered approach where money follows the students.

Innovations flourished, including **Indiana's** groundbreaking policy for chartered teachers, new microgrants to support supplemental learning and digital connectivity (**Indiana** and **Idaho**), part-time public school enrollment (**Kansas**), transportation solutions to support school choice (**Arizona**, **Colorado** and others) and **Florida's** new graduation requirement for financial literacy.

Progress like this reflects the commitment and collaboration of so many dedicated partners. I'm grateful for all of you.

*Patricia Levesque*

Patricia Levesque  
CEO, ExcelinEd

## OUR FIVE GOALS

To create a 21<sup>st</sup>-century learning environment, ExcelinEd established five goals—each with student-centered policy solutions—to impact 5 million students over 5 years. These goals have the power to change lives:

### Close Learning Gaps

*Guaranteeing every child receives academic support to learn, succeed and achieve their full potential*

### Empower Families with Opportunity

*Providing families with access to the learning environment that best fits their child's needs*

### Strengthen Pathways to College + Careers

*Supporting every student in gaining in-demand skills for lifelong success*

### Reimagine Learning

*Transforming the when, where and how of education to individualize learning*

### Bridge the Digital Divide

*Ensuring every student has equitable access to the digital superhighway*

# About ExcelinEd

## CHANGING POLICY, CHANGING LIVES

Former Florida Governor Jeb Bush launched the Foundation for Excellence in Education (ExcelinEd) and ExcelinEd in Action to support state leaders in transforming education so that all children are equipped for success.

For more than a decade, ExcelinEd has been advancing student-centered policy solutions that are:

- ▶ Improving student learning
- ▶ Increasing opportunity
- ▶ Eliminating inequities
- ▶ Ready graduates for college and higher-quality, higher-wage, in-demand jobs

### OUR APPROACH

#### Policy Development & Implementation

We bring deep policy expertise and implementation experience to develop and support state leaders with customized, education policy solutions.

#### State Advocacy

We collaborate, coalition-build and advocate for change in state education policy.

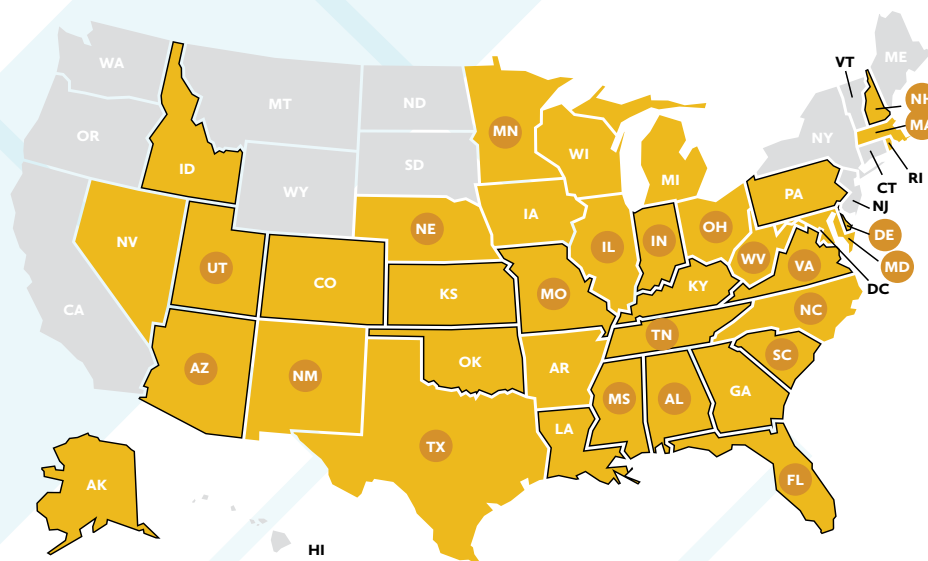
#### Resources & Research

We develop state-specific policy resources and conduct research to understand how policy solutions translate to real-world student success.

#### Thought Leadership & Convening

We host the National Summit on Education and facilitate networks of states to inform policy and practice.

## ExcelinEd in the States | 2022



**37**  
States Engaged

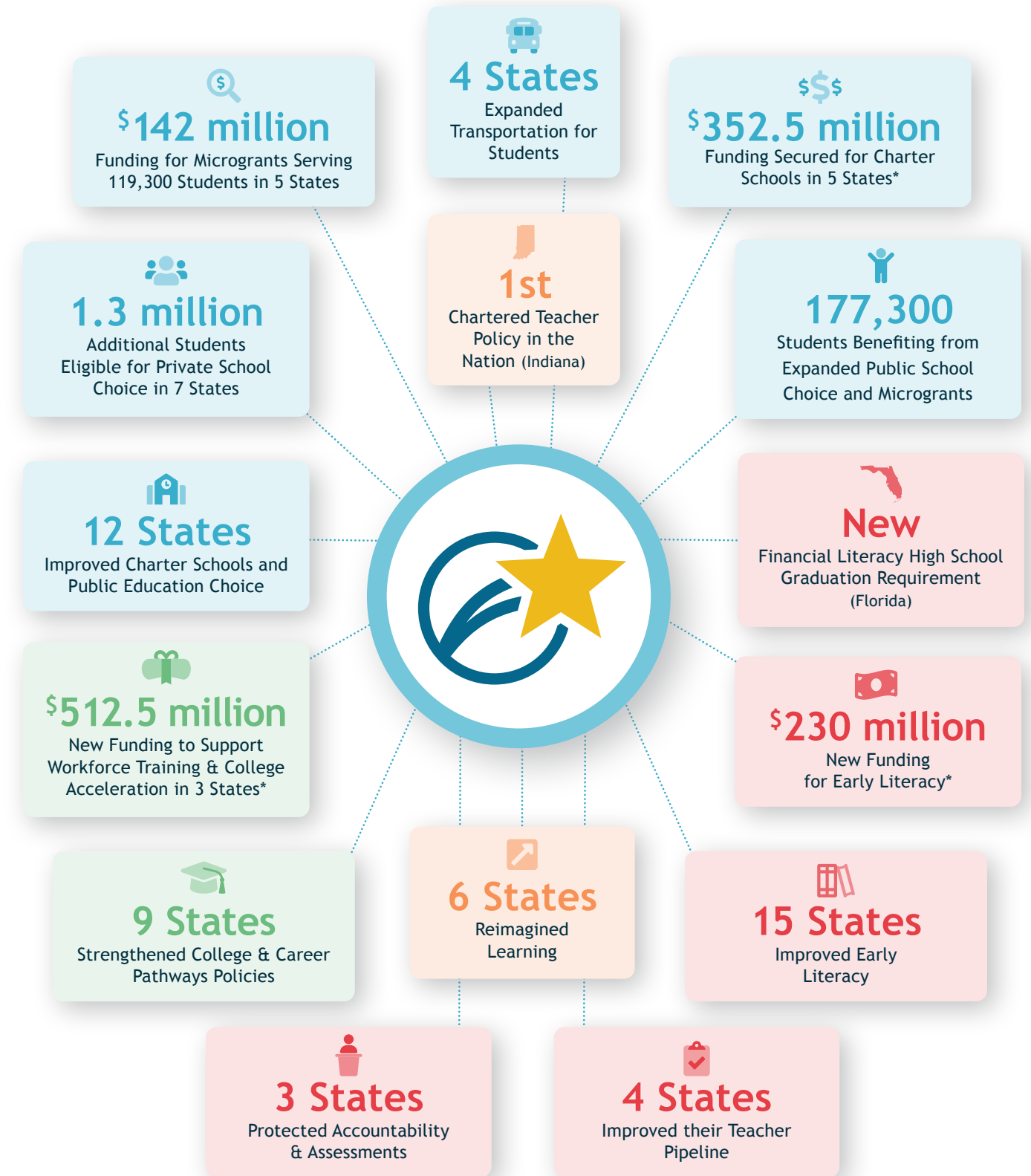
**14**  
Policies Protected in 9 States

**94**  
Policies Passed/Improved in 21 States

**23**  
States Implementation Support

OUR VALUES | COLLABORATION | INTEGRITY | SERVICE | EXPERTISE | MAKING A DIFFERENCE

# By the Numbers | 2022



**\$142 million**  
Funding for Microgrants Serving 119,300 Students in 5 States

**4 States**  
Expanded Transportation for Students

**\$352.5 million**  
Funding Secured for Charter Schools in 5 States\*

**1.3 million**  
Additional Students Eligible for Private School Choice in 7 States

**1st**  
Chartered Teacher Policy in the Nation (Indiana)

**177,300**  
Students Benefiting from Expanded Public School Choice and Microgrants

**12 States**  
Improved Charter Schools and Public Education Choice

**New**  
Financial Literacy High School Graduation Requirement (Florida)

**\$512.5 million**  
New Funding to Support Workforce Training & College Acceleration in 3 States\*

**\$230 million**  
New Funding for Early Literacy\*

**9 States**  
Strengthened College & Career Pathways Policies

**6 States**  
Reimagined Learning

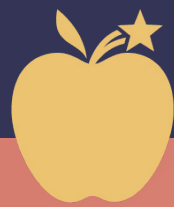
**15 States**  
Improved Early Literacy

**3 States**  
Protected Accountability & Assessments

**4 States**  
Improved their Teacher Pipeline

■ Bridge the Digital Divide ■ Close Learning Gaps ■ Empower Families ■ Reimagine Learning ■ Strengthen Pathways

\*Includes funding associated with the Tennessee Investment in Student Achievement Act (TISA), which are estimates only (\$32M for charter schools facilities; \$154M for early literacy; \$323M for college & career readiness).



# NATIONAL SUMMIT on EDUCATION 2022



ExcelsiorEd Chairman, Governor Jeb Bush, and Hanna Skandera, CEO of The Daniels Fund, opened the 2022 National Summit with a strategic discussion on transforming education, challenging attendees to be innovative and bold in helping students recover from setbacks in learning—especially in literacy.

*“There is a way for all kids to learn how to read. If we don’t have high expectations for every child or the right technique, those kids lag behind. This is the civil rights issue of our time.”*

– Governor Jeb Bush

*“Our current curriculum is rooted in the 1950s space race. We have to make room for data science and 21<sup>st</sup>-century skills.”*

– Dr. Steven Strogatz

Code.org founder **Hadi Partovi**, finance expert **Tim Ranzetta** and mathematics professor **Dr. Steven Strogatz** discussed 21<sup>st</sup>-century learning and the critical importance of computer science, data science and financial literacy.



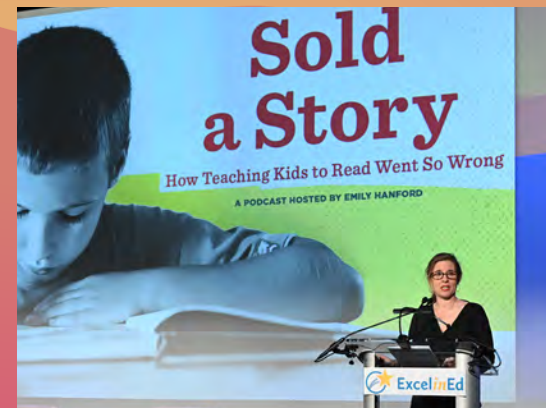
ExcelsiorEd’s CEO **Patricia Levesque** opened the National Summit and highlighted the many states advancing student-centered education policies.

Parker Sorensen, a Utah student benefiting from the state’s Special Needs Opportunity Scholarship program, led the Pledge of Allegiance.



Axios founder and author **Mike Allen** described the power of “smart brevity” to ensure vital messages make an impact.

*“Brevity is confidence. Length is fear.”*  
– Mike Allen



Journalist **Emily Hanford**, education leader **Kareem Weaver** and ExcelsiorEd’s **Dr. Kymyona Burk** shared insights on solving the early literacy crisis in America’s elementary schools.

*“Early reading is where it’s at if you are truly interested in educational equity and opportunity.”* – Emily Hanford



International expert **Andreas Schleicher** shared global perspectives on how dozens of countries are performing, intervening and helping students recover from the pandemic.



*“Investing in programs that work (like the science of reading) and high-quality instruction has positive outcomes.”* – Andreas Schleicher



Governor Bush led a conversation with **Arizona Governor Doug Ducey**, **Oklahoma Governor Kevin Stitt** and Khan Academy’s founder **Sal Khan** for a visionary look at education systems. Governor Ducey also received ExcelsiorEd’s *Excellence in Education Award* for his longtime commitment to Arizona’s students and families.



## 2022 SUMMIT SPONSORS



# STRATEGY SESSIONS



STRATEGY SESSION: **Experience Matters: How Can States Retain High-Quality Teachers?**

STRATEGY SESSION: **Overcoming Obstacles to Postsecondary Credentials**



STRATEGY SESSION: **How Test-Based Accountability Helps Students Far Beyond the Classroom**

- #EIE22 Highlights**
- 1,060+ attendees
  - 49 states plus Washington, DC
  - 98% rated Summit content outstanding or above average
  - Education leaders from 25 states convened in ExcelinEd's 5 policy-focused networks.
  - New! Scholarships enabled 50 educators to attend #EIE22.
  - 9.1 million reach on social media

STRATEGY SESSION: **Maximizing Opportunity: Designing Choice Programs for Impact and Sustainability**

FILM PREVIEW: **"The Right to Read"**



*"I learned many concepts and ideas that I have already started to incorporate into draft legislation for the North Carolina General Assembly."*  
 – North Carolina Representative Donnie Loftis

Allison B. Campbell, District 1  
 @CampbellStars

The @ExcelinEd National Summit on Education 2022 has been nothing short of amazing. I greatly appreciate the outstanding professional development and significant strategic networking. #EIE22

STRATEGY SESSION: **How States are Building Stronger Teacher Pipelines**



*"What a great conference! I left feeling very energized and ready to work."*  
 - Debbie Critchfield, Idaho Superintendent of Public Instruction

STRATEGY SESSION: **Pathways Matter: Making Education-to-Workforce Pathways Actually Work**

STRATEGY SESSION: **Power to the Parents: Policies that Give Kids the Experiences They Needs**



SPONSORED ROUNDTABLES



STATE EDUCATION CHIEFS

## 2022 SUMMIT SPONSORS



# Close Learning Gaps

## NAEP ENGAGEMENT

With the release of the **2022 National Assessment of Educational Progress (NAEP)** scores, Governor Bush provided a voice on education policy solutions, with a focus on literacy and math improvements.



Coverage included op-eds in the Wall Street Journal, [How to End the Epidemic of Failure in America's Schools](#), and Fox News, [Our children aren't being taught to read and we need a national commitment to save their futures](#). Governor Bush held interviews on [CNN with Jake Tapper](#) and on Fox News with [Dana Perino](#) and also with [Neil Cavuto](#). His policy recommendations were featured in Fordham Institute's [Flypaper](#) blog by president emeritus Chester Finn. CEO Patricia Levesque echoed his call to action with a blog post: [Responding to NAEP: A National Priority](#).



## POLICY LEADERSHIP

CEO Patricia Levesque shared her vision for comprehensive improvements to America's K-12 education system in an op-ed published by Education Next, [A Three-Prong Strategy for a Better Education for All](#). She outlined how policymakers can transform education from system-centered to student-centered

by fixing the existing system, creating alternatives that expand options for families and reimagining the system with new learning models.

Also in 2022, Patricia was invited to join the [Khan Academy Board of Directors](#), and she joined other education leaders at the PIE Network Summit, the Hoover Institute's Education Summit, the Show-Me Institute's [Increasing Accountability in Education](#) virtual event, among others.



## EDUCATION FUNDING POLICY RESOURCES

A suite of resources is supporting states with more student-centered approaches to education funding. [Rewarding Success for All Students](#) highlights Texas' use of performance funding to reward success for achieving college, career or military readiness among all students.



[Leveraging Federal Stimulus Funds](#) explores how the Tennessee Department of Education is ensuring that stimulus dollars produce significant and sustainable results for students.



## A NATIONAL MODEL FOR TEACHER APPRENTICESHIPS

Governor Bush and Tennessee Education Commissioner Dr. Penny Schwinn engaged +200 policymakers nationwide on Tennessee's first-in-the-nation registered teacher apprenticeship program. "Grow Your Own" allows high school graduates to obtain a bachelor's degree and teaching certification at no cost, while earning a living wage.



## EARLY LITERACY COMPREHENSIVE HOW-TO GUIDE

ExcelinEd's publication of the [Comprehensive How-To Guide: Approaches to Implementing Early Literacy Policies](#) is the culmination of nearly two years of collaboration with state literacy leaders in ExcelinEd's Early Literacy Network. The comprehensive guide supports policymakers seeking to adopt or strengthen early literacy policy as well as state agency leaders and practitioners as they guide early literacy implementation efforts.



## EARLY LITERACY NETWORK

State participation in ExcelinEd's Early Literacy Network grew 40 percent in 2022, now with 85 members representing **28 states and the District of Columbia**. During 2022's four convenings, network members explored implementation strategies for their states' early literacy policies, elements of which were included in ExcelinEd's new comprehensive how-to guide. They

also learned more about successful approaches to dyslexia, at-home literacy campaigns, literacy training for teachers, adoption of high-quality instructional material and storytelling practices that can support program implementation.



*"These meetings are the best professional learning opportunities for those of us at the state level."*

*"Definitely will take some ideas and apply in Florida!!!"*

*"I was thrilled to listen and view these incredible resources and hear the process other states have used to advance literacy instruction."*

## LITERACY LEADERSHIP

ExcelinEd's senior policy fellow Dr. Kymyona Burk served as an advisor and participant in [The Right to Read](#) documentary on early literacy. A preview screening of the film was shown at ExcelinEd's 2022 National Summit on Education.

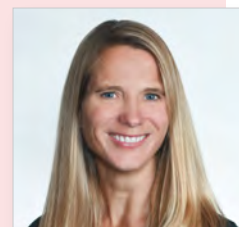


For outstanding contributions to early literacy policy implementation, Dr. Burk was awarded [The Reading League's Benita A. Blachman Award for Advancing Evidence Into Practice](#) at the organization's 6th annual conference.



## POLICY IMPLEMENTATION

ExcelinEd's Senior Policy Fellow Christy Hovanetz continued providing policy implementation support as a member of Mississippi's Accountability Task Force as well as Arizona's Accountability Technical Advisory Committee and Nebraska's Technical Advisory Committee.



## SCIENCE OF TEACHING READING

ExcelinEd partnered with the Indiana Department of Education and the Florida Center for Reading Research to develop [The Science of Teaching Reading Project: Research and Recommendations to Support Indiana's Teachers](#). The joint project examines Indiana's current landscape of teacher knowledge of key literacy components and how they should be implemented in evidence-based reading instruction.

To expand awareness in all states of the harmful impacts of outdated instructional techniques, ExcelinEd released a fact sheet on [Why the Three-Cueing Systems Model Doesn't Teach Children to Read](#). And to highlight effective strategies for reading improvement, ExcelinEd published [How high-dosage tutoring could help states turn the tide on learning loss and declining early literacy rates](#).

# Empower Families with Opportunity



## ESA ADMINISTRATOR NETWORK

This first-of-its-kind network for Education Scholarship Account administrators more than doubled in size in 2022, with representatives from 14 states participating in one or more of the network's four convenings. Program administrators gathered to share experiences on issues common to all administrators and addressed topics ranging from parent engagement and strategies for program growth to recruiting ESA providers and talent pipelines.



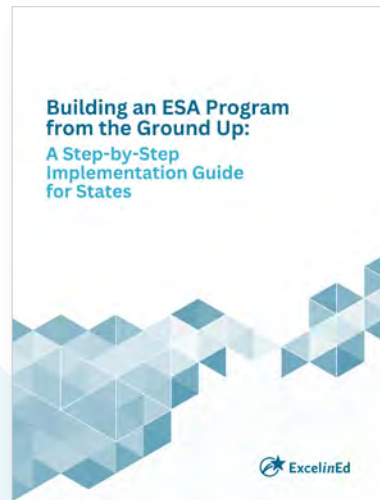
*"The ESA Administrator Network meeting was very robust and full of great opportunities."*

*"We all really appreciate the time we get to share ideas and issues."*

*"I gained a lot of useful information."*

## ESA PROGRAM IMPLEMENTATION

ExcelinEd's comprehensive publication, [Building an ESA Program from the Ground Up: A Step-by-Step Implementation Guide for States](#) was developed to assist states in responding to growing demand for educational opportunities and customized learning for students. The guide supports new ESA administrators in making high-quality programs available to families and sustaining their programs with proven strategies provided by experienced ESA administrators.



## STARTING AN ESA PROGRAM

ExcelinEd hosted a webinar to support states with best practices for developing new ESA programs. [Building an ESA Program from the Ground Up](#) featured what it takes to bring an ESA program to life, from the perspective of policymaking, administration and research.



## EMPOWERING PARENTS

Policy director Ben DeGrow authored an op-ed in The Hill on giving parents a stronger voice in education. [Policymakers should help students achieve, not lower the bar](#) emphasized the supports students continue to need to recover from pandemic-related disruptions.

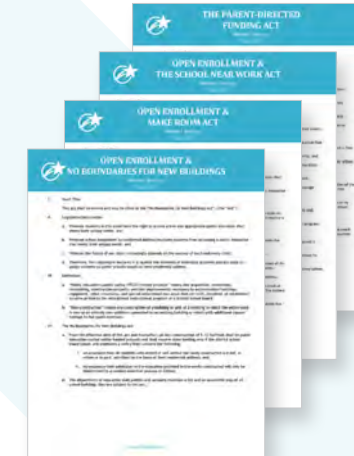


## ELIMINATING SCHOOL BOUNDARIES

CEO Patricia Levesque highlighted new strategies to transform public schools and make education options more accessible to students and families in [Four New Policies to Eliminate School Boundaries](#).

ExcelinEd supported this work with four new model policies:

- [No Boundaries for New Buildings Act](#)
- [Open Enrollment & Make Room Act](#)
- [The School Near Work Act](#)
- [The Parent-Directed Funding Act](#)



## CHARTER SCHOOL FACILITY INDEX

Policymakers have been using ExcelinEd's innovative [Charter School Facility Index](#) tool to take action and better meet the facility needs of their charter schools. In 2022, new, customized indexes were developed for Tennessee, Utah and Idaho. Senior Policy Advisor Matthew Joseph authored a blog, [The Charter School Facility Index: Calculating State Policies' Impact on Charter Schools](#), highlighting positive outcomes in three states.

## FLORIDA PARENT WEBINAR

More than 300 parents registered for [Finding the Best Learning Options for Your Child](#), a webinar on private school choice hosted by the Foundation for Florida's Future and featuring Florida Representative Chris Latvala.



## THE CALL TO EMPOWER PARENTS

Governor Jeb Bush provided a call to action to policymakers to empower parents and students with opportunity as a contributing columnist for the Miami Herald:

- [Give parents, students a 'bill of rights' to assure education access, quality and transparency](#)
- [San Francisco parents issue a warning to school leaders across the country](#)
- [After two years of disrupted schooling, students deserve an "unbundled" education of the future](#)
- [Listen to parents, leaders and expand education choice and hold policies accountable](#)



## EDUCATION SUCCESS AND THE MILITARY FAMILY

Jessica Saum, a special education teacher and 2022 Arkansas State Teacher of the Year, joined Rachel Darrow, a parent advocate and U.S. Navy Veteran, in a conversation on [Education Success and the Military Family](#). The event was co-hosted by the Foundation for Florida's Future and the American Association of Educators.

# Strengthen Pathways to College + Career



**PATHWAYS MATTER**  
Last year, ExcelinEd launched [PathwaysMatter.org](https://PathwaysMatter.org), a framework of 20 policies spanning K-12, postsecondary and workforce that support learners throughout their journeys from classroom to career. The framework was expanded in 2022 with the addition of seven new state case studies (for a total of 17) plus updates to significantly improve this resource for policymakers working to strengthen their state's education to workforce pathways.

## YOUTH APPRENTICESHIPS

Youth apprenticeships are an effective but underused strategy for addressing employer needs and providing youth with marketable, in-demand skills in the workplace. They can also provide students with opportunities to earn college credit and wages. To better understand how state policy shapes, supports and advances apprenticeship programs, ExcelinEd interviewed leaders in Colorado, Indiana, Kentucky, North Carolina and Wisconsin for its publication, [Youth Apprenticeships in Action: Five State Perspectives](#).



Also added in 2022 was [Policies in Action](#), an online tool illustrating how policies must work together to achieve the most impactful results. With graphics and in-depth policy information, Policies in Action identifies five common challenges and the specific Pathways Matter policies needed to overcome them.

The updates were launched with a blog, [Pathways Matter: Policies in Action](#), from policy director Adriana Harrington and with a webinar, [How State Policies Build a Skilled, Educated Workforce](#). More than 50 participants attended, representing philanthropy, advocacy organizations (Getting Smart, PIE, TN SCORE, College Board, America Succeeds, AK Policy Forum, others), state legislators and education leaders from Florida, Idaho, Ohio, South Carolina, Tennessee and Wyoming.



## PATHWAYS MATTER NETWORK

ExcelinEd created a targeted network of three states—Arkansas, Oklahoma and Virginia—to provide customized support for college and career policy implementation. Invited participants—including policymakers, governor's office staff, advocacy organizations and state career & technical education (CTE) directors—joined the first convening to learn more about the Pathways Matter framework, review and assess strengths and gaps in their state's policy using Pathways Matter case studies and set policy priorities for further development.

Network participants identified specific next steps for their states, which included cross-agency coordination, return-on-investment analyses, targeted CTE funding and college articulation agreements. Based on interest in expanded engagement, ExcelinEd invited seven additional states—Illinois, Indiana, Minnesota, Mississippi, North Carolina, Ohio and Tennessee—to the network's second meeting at the 2022 National Summit on Education.



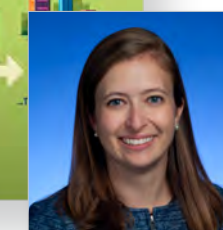
*"Our team enjoyed learning from other states about strategies to improve postsecondary outcomes for students. This kind of collaboration can help accelerate and scale strategies that have worked."*

*"We are appreciative of the commonsense, student-centric approach to good education policy that ExcelinEd consistently uses to push students to college and career readiness."*

*"Open sharing of victories and setbacks will help us create a more prepared and confident future workforce throughout the U.S."*

## CREDENTIALS MATTER

ExcelinEd continued advancing its policy work around credentials needed for high-quality, in-demand jobs, helping states to improve access for students to earn these credentials. Fordham Institute featured senior policy advisor Quentin Suffren on its *Gadfly* podcast: [Industry-recognized credentials aren't living up to their potential](#). and published his commentary, [Credentials matter, but pathways matter more](#), on its *Flypaper* blog.



## WORKFORCE READINESS

ExcelinEd's Pathways Policy Director Adriana Harrington delivered the [closing keynote address](#) at the PrepareRI Summit, highlighting what Rhode Island is doing to improve College and Career Pathways.

ExcelinEd's Pathways Matter policy team also presented during Ohio Excel's "Complete to Compete" coalition webinar, highlighting strategies and policy solutions to improve education pathways toward workforce readiness.

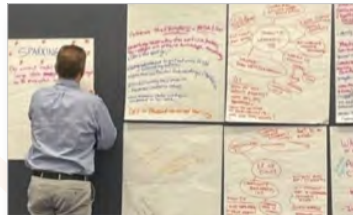


# Reimagine Learning



## NETWORK OF STATE INNOVATION PARTNERS

Nineteen states participated in this year's convenings of the Network of State Innovation Partners. Each session covered state-specific innovation policies and implementation strategies. Additional activities included in-depth conversations on district-wide efforts in several states, guest speakers and a panel of learners and educators



implementing student-centered approaches. Interest continues to grow for ExcelinEd's assistance in developing customized flexibility guides as well as online training for school leaders to leverage innovation waivers.

*"I learned so much about what is possible, what is current practice, and can see where we (states) intend to go in the future."*

*"I always come away from these Network experiences recommitted to the work of learner-centered education in all that I do...I always make some positive connections across the states that I can tap into when needed."*



## NATIONAL LANDSCAPE ANALYSIS

ExcelinEd's publication, [National Landscape Overview and Guiding Principles for Strengthening the Use of State-Authorized Waivers for Innovation](#), provides a national scan and analysis of the state waiver and exemption landscape. It provides insights into the processes and resources used in states to facilitate waivers and exceptions as well as how some states are using the data and information from these processes to expand student-centered learning and inform policymaking.

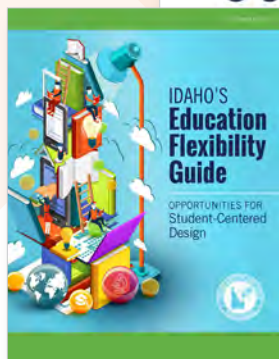
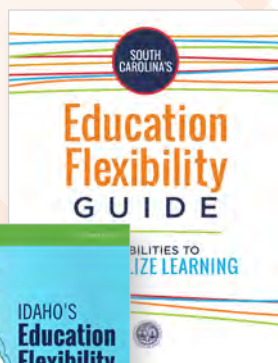
## EDUCATION FLEXIBILITY GUIDE SERIES

### South Carolina

ExcelinEd continued building partnerships with state leaders to identify state-specific flexibilities that can personalize learning for students. [South Carolina's Education Flexibility Guide](#) focuses on ways that district and school leaders can leverage the state's policy foundations, strategically use flexibility for innovation and draw on lessons learned through the pandemic.

### Idaho

Idaho's [Education Flexibility Guide](#) is designed to highlight available education flexibilities and empower districts, schools and teachers to create the best education environment for each Idaho student. The guide brings clarity and transparency to the state's student-centered innovation opportunities.



# Bridge the Digital Divide

## AFFORDABLE CONNECTIVITY: OUTREACH RESOURCES

Following passage of Congress's broadband infrastructure and connectivity package, ExcelinEd developed customizable resources for governors, policymakers, state and national organizations to share through their networks of business leaders, school superintendents and constituents. Two separate campaigns, *Summer* and *Back to School*, were designed to help eligible families, students and employees connect with the internet service providers participating in the federal Affordable Connectivity Program, which is committed to lowering costs for low-income households. Along with an informational [fact sheet](#), the [campaign resources](#) were designed so that organizations could add their own logo for more personalized outreach. ExcelinEd distributed these resources directly to 22 states and 4 national organizations.



## POLICY TOOLKIT

ExcelinEd developed new resources to support policymakers in addressing the digital divide: [Strengthening the Broadband Workforce: A Policy Toolkit](#)



provides state policymakers with key steps to strengthen their broadband workforce as well as resources to support those efforts. With the infusion of \$45 billion in federal funds, states needed a prepared workforce to leverage those funds, expand digital access and also develop career pathways for students into high-paying, in-demand jobs.

As part of the policy toolkit, [Lowering the Cost of In-School Internet Service: Key Actions for State and District Decision Makers](#) provides practical steps to identify the greatest areas of need for digital infrastructure improvements and strategies to use E-rate data and financing to make the best possible contracting decisions.



## Digital Policies Bridging the Digital Divide

## DIGITAL DIVIDE NETWORK

ExcelinEd launched a new network in 2022 to strengthen digital policy development and implementation in states. Its first meeting in August had more than a dozen representatives from five states: Colorado, Connecticut, Indiana, Tennessee and West Virginia. Presentations included strategic use of federal funds to close the digital divide and latest efforts by Tennessee's Department of Education to expand broadband access and affordability for districts, schools and students at home. Participants met again, with five additional states joining (Arizona, Florida, Louisiana, Ohio and Utah), at the 2022 National Summit on Education. They previewed a Summit strategy session on broadband careers, \$45 Billion for Broadband: Is Your State's Workforce Trained and Ready?

*"Thank you for hosting such a great discussion. It was an honor and pleasure to participate."*

*"The broadband portion of the discussion was fascinating, especially to hear from some of the state broadband office leaders."*

# Fiscal Accountability

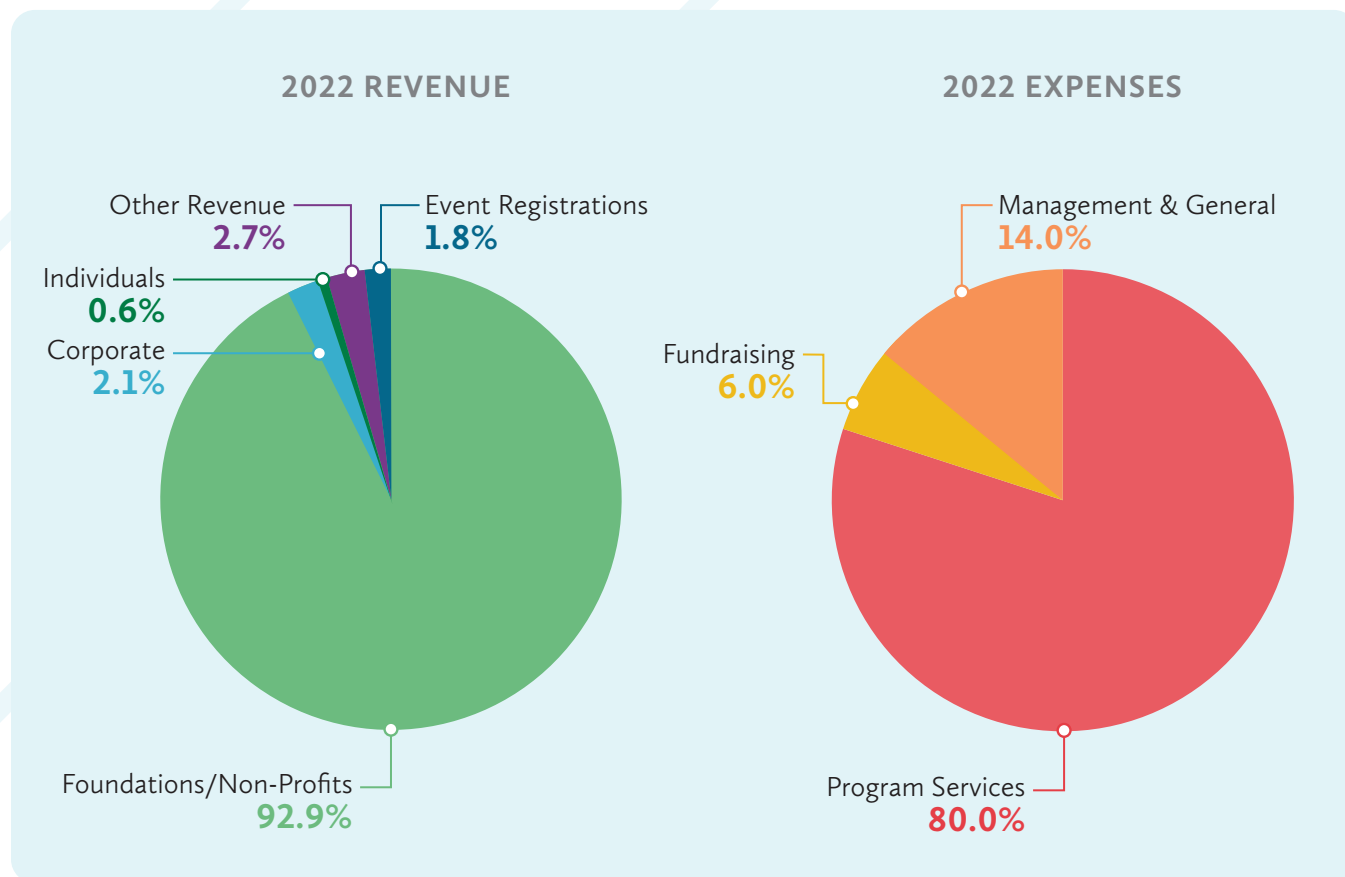
AS WITH OUR FORMULA FOR STUDENT ACHIEVEMENT, THE FOUNDATION FOR EXCELLENCE IN EDUCATION BELIEVES IN ACCOUNTABILITY AND TRANSPARENCY IN OUR OPERATIONS.

As trusted stewards, we are committed to sound fiscal management and maximizing the use of every dollar toward policy solutions that are increasing student learning, eliminating inequities and readying graduates for college and career.

In 2022, 80 percent of ExcelinEd's expenses were invested directly into our policy, advocacy and communications work to support states in transforming education.



## REVENUE & EXPENSES



To review our recent 990 filings, visit [ExcelinEd.org/financials](https://ExcelinEd.org/financials).

# ExcelinEd Donors

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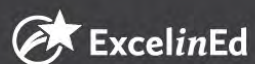
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ExcelinEd in Action is the 501(c)(4) sister organization to ExcelinEd. ExcelinEd in Action works with state lawmakers and advocacy partners to pass legislation that empowers families with educational choice, prepares students for college and career, prioritizes early literacy, expands innovation and strengthens school performance.

ExcelinEd in Action Board members include Jeb Bush, Eric Cantor, Gary Chartrand, F. Philip Handy, Dee Bagwell Haslam, Bruce Rauner, William S. Simon and Zachariah R. Zachariah.

ExcelinEd in Action's work nationwide in 2022 is highlighted in our [Legislative Impact In Brief](#) and the in-depth [2022 Legislative Impact Report](#).